

Manager
Webinar
Series

Supporting difficult conversations

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Housekeeping

- This session will be recorded and shared on-demand.
- Remember to select 'All attendees and panelists' so everyone can see your comments and questions.

Today's Agenda:

1. What do we mean by 'difficult conversations'
2. Perceptions of reality
3. Structuring a conversation
4. What is psychological safety and the link to 'difficult conversations?'
5. Setting clear paths to success and expectations

What do we mean by 'difficult conversations'

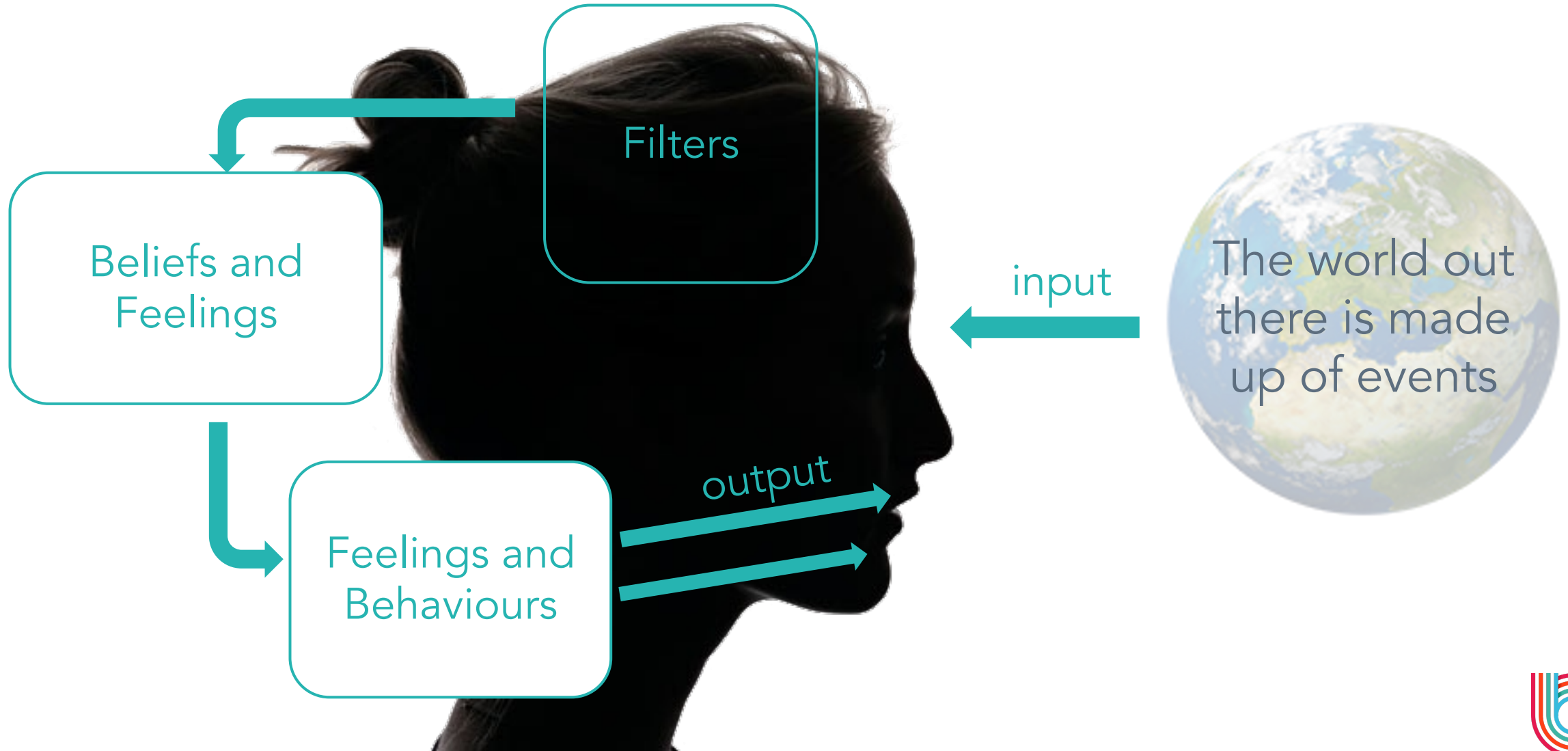
- Money
- Performance Issues
- Personal Issues

- Team Conflict
- Lack of engagement
- Lack of motivation

What do you see?



Perceptions of reality



Layers of listening



Cosmetic Listening



Conversational Listening



Active Listening

What is the objective of the conversation

1. To understand their perspective
2. To express your own thoughts & opinion
3. To solve the problem

A clean structure

1. Set the objective beforehand and SHARE when you sit down to talk
2. Be very clear on the related issue – ie not performance overall but rather relationship building in accounts or not sharing the same product vision etc
3. Collect the facts – NOT the feelings
4. Lean on GROW to help the discussion
5. Collaborate to find the solution

A road map to action

G

Goal

What do WE want?

R

Reality

Where are WE now?

O

Options

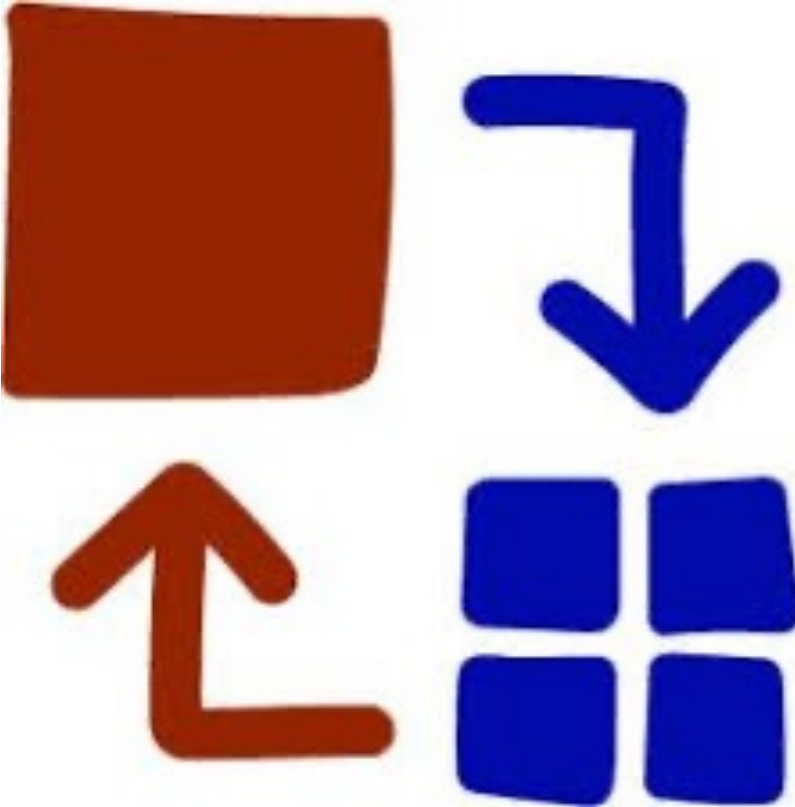
What could you/we do to moving towards the goal?

W

Way forward

What will you/we do?
What is the action plan ?

Chunking !



What is psychological safety ?

Psychological safety is the belief that you won't be punished or humiliated for speaking up with ideas, questions, concerns, or mistakes.

How it relates to difficult conversations

Psychological safe environment means ;

it's possible to give tough feedback and to have open, honest and difficult conversations without needing to tip toe around the truth.

Pillars to work on via OpenBlend & with the team

 Be vulnerable, be human (it starts with you!)

 Actively build a safe environment

 Reframe failure

 Destigmatise feedback

Day to day

1

Recognise
Blend drivers
& wellbeing

2

Track &
measure
objectives /
actions

3

Give
feedback

4

Recognise
success

5

Continue to
create a
psychological
safe
environment

Q&A